



Enterprise Rent-A-Car UK Limited

United Kingdom Modern Slavery Act Disclosure Statement – Fiscal Year 2016

Introduction

Pursuant to the United Kingdom Modern Slavery Act of October 2015, Enterprise Rent-A-Car UK Limited (“ERAC”) has prepared this statement to detail actions taken to understand potential forced labour and human trafficking risks related to our business and supplier network, and to document the steps taken to mitigate any such risk. This statement relates to actions and activities during fiscal year August 1, 2015 – July 31, 2016.

Company Structure

ERAC is an indirect subsidiary of Enterprise Holdings, Inc. Enterprise Holdings, Inc., together with its affiliates and subsidiaries (“Enterprise Holdings”), is a global transportation provider which, through a network of subsidiaries and independent franchisees, operates the Enterprise Rent-A-Car, National Car Rental, Alamo Rent a Car, Enterprise Car Club, and Enterprise Flex-E-Rent brands. ERAC offers car rental and car-sharing services, truck rental, and ancillary services in the UK. As a total mobility provider, ERAC serves the needs of a wide variety of businesses, consumers, and organizations. Principal elements of ERAC’s supplier network are original-equipment vehicle and parts manufacturers, after-market vehicle parts suppliers, and electronic equipment manufacturers. To a limited extent, contract labour constitutes an element of ERAC’s supplier network.

Company Policy

ERAC is committed to maintaining and enhancing processes and systems to ensure that forced labour and human trafficking are not taking place in our business or supplier network. In furtherance of that commitment, and as set forth below, we employ an integrated and comprehensive approach to assessing and mitigating these risks.

Forced Labour and Human Trafficking Risk Areas

Pursuant to an analysis conducted by Enterprise Holdings, Inc. of exposure to industries, geographic regions, labour forces and products in which forced labour and human trafficking are known to occur, we assess the risk to the ERAC business to be minimal. Within Enterprise Holdings’ global supplier network, Enterprise Holdings assessed there to be potential risk in the following areas: extraction of metal used in vehicles purchased from original-equipment manufacturers and equipment purchased from after-market suppliers; extraction of rubber in tires used in our rental and leasing fleets; extraction of metal and minerals used in electronic equipment such as computers, tablets and telephones, and assembly of same; manufacture of employee uniforms, use of independent contractors for car washing and logistics; and the harvesting of coffee purchased and provided to employees and customers.

Due Diligence and Risk Mitigation Programme

Enterprise Holdings, Inc., utilizes a variety of means to execute on its anti-forced labour and human trafficking commitment. ERAC has adopted and supports all of these means within our own business.

Awareness

The commitment begins with awareness of our anti-forced labour and human trafficking stance—awareness among employees, customers and business partners, suppliers, and franchisees:

- **Employee Code of Conduct** – ERAC has adopted the Enterprise Holdings Employee Code of Conduct, revised for reissuance in early 2017. It contains explicit language regarding our anti-forced labour and human trafficking position. The Code will be issued to and acknowledged by all employees and will be accompanied by an interactive training module. The Code will also be posted on Enterprise Holdings’ websites, allowing access to the general public, our customers, and business partners.
- **Supplier Code of Conduct** – ERAC issued Enterprise Holdings’ Supplier Code of Conduct in 2016 across its supplier network, which contains anti-forced labour and human trafficking language mirroring that found in the Employee Code of Conduct. In this way, each of ERAC’s suppliers is affirmatively advised of our position and expectation that our suppliers comply with such principles. New suppliers are provided the Supplier Code of Conduct during the on-boarding process.
- **Franchisee Code of Conduct** – Franchisees are expected to adhere to the same principles and hold to the same business values as Enterprise Holdings. The Franchisee Code of Conduct, issued in the Autumn of 2016, contains anti-forced labour and human trafficking language similar to that found in the Employee and Supplier Codes of Conduct.

Risk Assessment and Investigation

As noted above, potential forced labour and human trafficking supplier-network risk was identified by Enterprise Holdings, Inc., in the following areas all of which apply to ERAC: extraction of metal used in vehicles purchased from original-equipment manufacturers and equipment purchased from after-market suppliers; extraction of rubber used in vehicle tires; extraction of metal and minerals used in electronic equipment, and assembly of same; manufacture of employee uniforms, use of independent contractors for car washing and logistics; and the harvesting of coffee provided to employees and customers. *Actual* risk in these areas was assessed by the following means:

- **Supplier Policy and Practices Review**
 - **Original equipment manufacturers and after-market equipment suppliers**
 - Review conducted of published human rights and working conditions statements for all original equipment manufacturer suppliers to Enterprise Holdings. All were found to have strong anti-forced labour and human trafficking positions, as well as detailed assessment, avoidance and mitigation plans, addressing both the sourcing of raw materials and assembly of products.
 - Review conducted of published human rights and working conditions statements for after-market equipment suppliers. As many were smaller in size, few maintained websites or published statements. Suppliers with material sales to Enterprise Holdings were identified for follow-up inquiry.
 - **Vehicle tire manufacturers**
 - Review conducted of published human rights and working conditions policies and statements for all major vehicle tire manufacturers. The vast majority were found to have strong anti-forced labour and human trafficking positions, as well as detailed assessment, avoidance and mitigation plans, addressing the sourcing of rubber. For those without statements, but with sales to original equipment manufacturers only, the statements of the original equipment manufacturers were viewed as “covering” the supplier.

Remaining manufacturers without statements were determined not to have sales to Enterprise Holdings.

- **Electronic equipment manufacturers**
 - Review conducted of published human rights and working conditions statements for all major electronic equipment manufacturers, as well as the statements of specific Enterprise Holdings' suppliers. The vast majority were found to have strong anti-forced labour and human trafficking positions, as well as detailed assessment, avoidance and mitigation plans, addressing both the sourcing of raw materials and assembly of products. In recognition of the known risk of the use of forced labour in the extraction of minerals ("3T & G" – tungsten, tantalum, tin and gold) used in electronic equipment, suppliers without published statements were identified for follow-up inquiry.
- **Employee uniform manufacturers**
 - Review conducted of published human rights and working conditions statements, where available, for all suppliers of uniforms to Enterprise Holdings. Most suppliers were found to have strong anti-forced labour and human trafficking positions, as well as detailed assessment, avoidance and mitigation plans, addressing the assembly of products. Suppliers without published statements were identified for follow-up inquiry.
- **Car washing and logistics contractors**
 - Review conducted of contracts held with U.S.- based car washing and logistics staffing services, and presence of terms requiring compliance with federal and state employment and immigration law verified. Staffing services in the United Kingdom and Europe including at ERAC were identified for contract review and follow-up inquiry.
- **Coffee distributors**
 - Review of Enterprise Holdings' coffee suppliers' websites revealed that none published human rights and working conditions statements. In recognition of the known risk of the use of forced labour in the harvesting of coffee, all suppliers were identified for follow-up inquiry.
- **Supplier Questionnaires** – Where evidence of anti-forced labour and human trafficking policies and practices could not be established through review of published materials, suppliers were sent questionnaires inquiring about their practices. At the time of the preparation of this statement, more than 40 such questionnaires had been sent.

Assurance

- **Supplier Interview and Follow-Up** – Responses to supplier questionnaires will be assessed for risk, and follow-up investigation conducted as appropriate.
- **Contracts and Agreements** – ERAC has developed standard contract language regarding the prohibition of forced labour and human trafficking and is including it in its contracts with suppliers of goods and services based on risk. Such language has also been made an element of new franchise agreements.
- **Reporting Mechanism** – ERAC utilizes a third-party-administered hotline to allow for anonymous reporting of ethics and compliance concerns. In 2016, we modified the hotline web portal to facilitate such reporting not only from employees, but from customers, suppliers and business partners as well. To afford greater visibility to the forced labour and human trafficking issue, a standalone "Forced Labour and Human Trafficking" issue type was added to the list of matters for which reports can be submitted. The availability of the hotline was made known to our suppliers by way of reference in the Supplier Code of

Conduct. It has been made known to franchisees by similar reference in the Franchisee Code of Conduct.

Training

As noted above, ERAC will issue Code of Conduct training to employees in early 2017. This comprehensive course will present and test knowledge of the company's anti-forced labour and human trafficking policy and practices.

Conclusion

ERAC fully supports the principles underlying the United Kingdom Modern Slavery Act and is committed to the operation of a business—both directly and through our supplier network—free from the presence of forced labour and human trafficking. While to date, we have found no evidence of forced labour and human trafficking activity or risk in our business or supplier network, as noted, several areas of inquiry with suppliers remain open and will be followed through to conclusion. Going forward, leveraging the progress made this year, we will continue to drive awareness of our anti-forced labour and human trafficking position with employees, suppliers, business partners and customers; examine our business and supplier network for risk; and aggressively respond to and address risk or evidence of forced labour or human trafficking.

Adopted on behalf of Enterprise Rent-A-Car UK Limited.

A handwritten signature in black ink, appearing to read 'Rick Short', with a stylized flourish at the end.

Rick Short
Director